

CLEVELAND AIRPORT SYSTEM
DISADVANTAGED BUSINESS ENTERPRISE DEVELOPMENT
PROGRAM

II. SECTION 26.23 POLICY STATEMENT

The Cleveland Airport System (Airport) has established a Disadvantaged Business Enterprise (DBE) program in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 26. The Airport has received Federal financial assistance from the Department of Transportation, and as a condition of receiving this assistance, the Airport has signed an assurance that it will comply with 49 CFR Part 26.

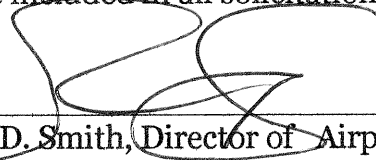
It is the policy of the Airport to ensure that DBEs, as defined in Part 26 of the Code of Federal Regulations, have an equal opportunity to receive and participate in DOT-assisted contracts. It is also the Airport's policy:

- To ensure nondiscrimination in the award and administration of DOT-assisted contracts;
- To create a level playing field on which DBEs can compete fairly for DOT-assisted contracts;
- To ensure that the DBE Program is narrowly tailored in accordance with applicable law;
- To ensure that only firms that fully meet 49 CFR Part 26 eligibility standards are permitted to participate as DBEs;
- To help remove barriers to the participation of DBEs in DOT-assisted contracts;
- To assist in the development of firms that can compete successfully in the market place outside the DBE Program.

The Airport will never exclude any person(s) from participation in, deny any person(s) the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by 49 CFR Part 26 on the basis of race, color, sex, or national origin. In administering its DBE program, the Airport will not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing accomplishment of the objectives of the DBE program with respect to individuals of a particular race, color, sex, or national origin.

Percy E. Dangerfield, Chief of Staff has been delegated as the DBE Liaison Officer. In this capacity, Mr. Dangerfield is responsible for implementing all aspects of the DBE program. Implementation of the DBE program is given the same priority as compliance with all other legal obligations incurred by the Airport in its financial assistance agreements with the Department of Transportation.

The Airport will disseminate the policy statement to the DBE and non-DBE community. This statement will also be distributed at stakeholder meetings and will be included in all solicitation packages.



Ricky D. Smith, Director of Airports



Date

CLEVELAND AIRPORT SYSTEM
AIRPORT CONCESSION DISADVANTAGED BUSINESS ENTERPRISE
PROGRAM

POLICY STATEMENT

SECTION 23.1, 23.23 Objectives and Policy Statement

Cleveland Airport System (Airport) has established an Airport Concessions Disadvantaged Business Enterprise (ACDBE) program in accordance with regulations of the U.S. Department of Transportation (DOT) 49 CFR Part 23, Participation of Disadvantaged Business Enterprise in Airport Concessions. The Airport is a primary airport and has received federal funds authorized for airport development after January 1988 (authorized under Title 49 of the United States Code of Federal Regulations). The Airport has signed grant assurances that it will comply with 49 CFR Part 23.

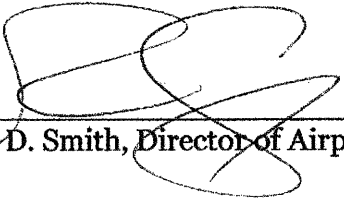
It is the Policy of Cleveland Airport System to ensure that ACDBEs as defined in Part 23, have an equal opportunity to receive and participate in concession opportunities. It is also our policy:

1. To ensure nondiscrimination in the award and administration of opportunities for concessions by our Airport;
2. To create a level playing field on which ACDBEs can compete fairly for opportunities for concessions;
3. To ensure that our ACDBE program is narrowly tailored in accordance with applicable law;
4. To ensure that only firms that fully meet this part's eligibility standards are permitted to participate as ACDBEs at our airport(s);
5. To help remove barriers to the participation of ACDBEs in opportunities for concessions at our airport(s); and
6. To provide appropriate flexibility to our airports in establishing and providing opportunities for ACDBEs.

Percy E. Dangerfield, Chief of Staff, Cleveland Airport System, has been designated as the ACDBE Liaison Officer (ACDBELO). In that capacity, he is responsible for implementing all aspects of the ACDBE program. Implementation of the ACDBE program is accorded the same priority as compliance with all other legal obligations incurred by the Airport in its financial assistance agreements with the DOT.

The Airport will disseminate this policy statement to Mayor, Frank G. Jackson, Cleveland City Council and other components of the Cleveland Airport System. The Airport will distribute this statement to the ACDBE and non-ACDBE concessionaire community, including current Airport concessionaires.

This statement will also be distributed at stakeholder meetings and will be distributed as part of all solicitations for upcoming concession opportunities.



Ricky D. Smith, Director of Airports

9/30/08

Date